## Exhibit 1 <br> The Impact of a 2.0\% Reduction in Cost of Goods Sold For the Typical WFFSA Member

| Income Statement--\$ | Current Results | No Price Changes | 2.0\% Price Reduction |
| :---: | :---: | :---: | :---: |
| Net Sales | \$3,500,000 | \$3,500,000 | 3,430,000 |
| Cost of Goods Sold | 2,240,000 | 2,195,200 | 2,195,200 |
| Gross Margin | 1,260,000 | 1,304,800 | 1,234,800 |
| Fixed Expenses | 1,060,000 | 1,060,000 | 1,060,000 |
| Variable Expenses | 175,000 | 175,000 | 171,500 |
| Total Expenses | 1,235,000 | 1,235,000 | 1,231,500 |
| Profit Before Taxes | \$25,000 | \$69,800 | \$3,300 |
| Change in Profit |  | \$44,800 | -\$21,700 |
| Income Statement--\% |  |  |  |
| Net Sales | 100.0 | 100.0 | 100.0 |
| Cost of Goods Sold | 64.0 | 62.7 | 64.0 |
| Gross Margin | 36.0 | 37.3 | 36.0 |
| Fixed Expenses | 30.3 | 30.3 | 30.9 |
| Variable Expenses | 5.0 | 5.0 | 5.0 |
| Total Expenses | 35.3 | 35.3 | 35.9 |
| Profit Before Taxes | 0.7 | 2.0 | 0.1 |
| Change in Profit--\% |  | 179.2 | -86.8 |

