Southern Ohio Synod of the ELCA Mission & Ministry Plan

| | INCOME | Mission & Ministry Plan 2018-2019 REVISED | 2018-2019 ACTUAL | 2018-2019 PERCENT | Mission & Ministry Plan 2019-2020 REVISED | Mission & Ministry Plan 2020-2021 PROPOSED |
|---------------------------|---------------------------|--|---------------------|----------------------|--|---|
| GENE | RAL FUND INCOME | | | | | |
| 1 | Mission Support | 1,740,000 | 1,586,555 | 91% | 1,700,000 | 1,740,000 |
| 2 | Interest Income | 2,500 | 4,139 | 166% | 6,000 | 6,000 |
| 3 | ELCA Shared Staff Support | 10,000 | 10,000 | 100% | 10,000 | 10,000 |
| 4 | Building Income | 37,000 | 18,991 | 51% | 20,000 | 40,000 |
| 5 | Oklahoma Farmland | 1,000 | 12,434 | 1243% | 1,000 | 1,000 |
| 6 | Gifts Designated for SOS | 35,000 | 43,348 | 124% | 40,000 | 40,000 |
| 7 | Miscellaneous Income | 0 | 5,883 | | 14,000 | 13,800 |
| TOTAL GENERAL FUND INCOME | | 1,825,500 | 1,681,350 | 92% | 1,791,000 | 1,850,800 |

Southern Ohio Synod of the ELCA Mission & Ministry Plan - Page 2

| | EXPENSES | Mission & Ministry Plan 2018-2019 REVISED | 2018-2019 ACTUAL | 2018-2019 PERCENT | Mission & Ministry Plan 2019-2020 REVISED | Mission & Ministry Plan 2020-2021 PROPOSED |
|--------------------------|-------------------------------------|--|---------------------|----------------------|--|---|
| MIS | SION & MINISTRY | | | | | |
| 8 | ELCA Mission Support | 696,000 | 634,622 | 91% | 680,000 | 696,000 |
| | | 0.40 | 0.40 | | 0.40 | 0.40 |
| | Outreach Ministries & Support | | | | | |
| 9 | Congregational Redevelopment | 16,000 | 16,000 | 100% | 15,000 | 20,000 |
| | Total Outreach Ministries & Support | 16,000 | 16,000 | 100% | 15,000 | 20,000 |
| | Affiliates & Partnership | | | | | |
| 10 | Capital University | 600 | 600 | 100% | 600 | 600 |
| 11 | Wittenberg University | 600 | 600 | 100% | 600 | 600 |
| 12 | Trinity Lutheran Seminary | 15,200 | 15,200 | 100% | 15,200 | 15,200 |
| 13 | Region VI | 9,000 | 8,700 | 97% | 9,000 | 9,000 |
| 14 | Planned Giving | 10,000 | 9,167 | 92% | 10,000 | 10,000 |
| 15 | Lutheran Disaster Response Ohio | 10,000 | 10,000 | 100% | 0 | 1,000 |
| | Total Affiliates & Partnership | 45,400 | 44,267 | 98% | 35,400 | 36,400 |
| | Ecumenical | | | | | |
| 16 | Ohio Council of Churches | 1,000 | 1,000 | 100% | 1,000 | 1,000 |
| 17 | Ecumenical Participation | 1,000 | 0 | 0% | 1,000 | 500 |
| | Total Ecumenical | 2,000 | 1,000 | 50% | 2,000 | 1,500 |
| TOTAL MISSION & MINISTRY | | 759,400 | 695,889 | 92% | 732,400 | 753,900 |

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| | EXPENSES | Mission & Ministry Plan 2018-2019 REVISED | 2018-2019 ACTUAL | 2018-2019 PERCENT | Mission & Ministry Plan 2019-2020 REVISED | Mission & Ministry Plan 2020-2021 PROPOSED |
|------------------------|--------------------------------------|--|---------------------|----------------------|--|---|
| FAITH | FORMATION | | | | | |
| | outh & Family | | | | | |
| 18 | Youth & Family Program | 12,000 | 4,765 | 40% | 10,000 | 10,000 |
| 19 | LOMO - Amazing Grace Program | 12,400 | 12,400 | 100% | 12,400 | 12,400 |
| 20 | LOMO Direct Grant | 20,200 | 20,200 | 100% | 20,200 | 20,200 |
| То | tal Youth and Family | 44,600 | 37,365 | 84% | 42,600 | 42,600 |
| so | DS - Campus Ministry | | | | | |
| 21 | Jacob's Porch, OSU | 25,200 | 25,200 | 100% | 25,200 | 25,200 |
| 22 | Ohio University | 10,200 | 10,200 | 100% | 10,200 | 10,200 |
| 23 | Miami University, Oxford | 10,200 | 10,200 | 100% | 10,200 | 10,200 |
| To | tal SOS - Campus Ministry | 45,600 | 45,600 | 100% | 45,600 | 45,600 |
| TOTAL | TOTAL FAITH FORMATION | | 82,965 | 92% | 88,200 | 88,200 |
| LEADI | ERSHIP | | | | | |
| Le | adership Development & Support | | | | | |
| 24 | Candidacy | 15,500 | 13,082 | 84% | 14,000 | 14,000 |
| 25 | First Call Retreat | 1,500 | 340 | 23% | 1,500 | 1,500 |
| То | tal Leadership Development & Support | 17,000 | 13,422 | 79% | 15,500 | 15,500 |
| Sy | nod Leadership | | | | | |
| 26 | Synod Council | 2,000 | 1,391 | 70% | 2,000 | 2,000 |
| 27 | Synod Assembly | 10,000 | 3,665 | 37% | 5,000 | 5,000 |
| 28 | Committees & Task Forces | 400 | 86 | 22% | 400 | 400 |
| 29 | Bishop's Discernment Task Force | 0 | 0 | | 2,000 | 0 |
| 30 | Meals & Hospitality (Leadership) | 8,500 | 5,290 | 62% | 5,000 | 5,000 |
| 31 | Bishop's Discrectionary Fund | 3,000 | 3,000 | 100% | 1,000 | 1,000 |
| Total Synod Leadership | | 23,900 | 13,432 | 56% | 15,400 | 13,400 |
| TOTAL LEADERSHIP | | 40,900 | 26,854 | 66% | 30,900 | 28,900 |

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| | EXPENSES | Mission & Ministry Plan 2018-2019 REVISED | 2018-2019 ACTUAL | 2018-2019 PERCENT | Mission & Ministry Plan 2019-2020 REVISED | Mission & Ministry Plan 2020-2021 PROPOSED |
|--------|------------------------------|--|---------------------|----------------------|--|---|
| MISSIC | ON & MINISTRY COORDINATION | | | | | |
| Ted | chnology | | | | | |
| 32 | Technology Applications | 7,400 | 6,177 | 83% | 6,000 | 7,000 |
| 33 | Technology Services | 9,000 | 11,617 | 129% | 10,000 | 10,000 |
| 34 | Technology Improvements | 2,000 | 2,000 | 100% | 1,000 | 2,000 |
| Tot | tal Technology | 18,400 | 19,794 | 108% | 17,000 | 19,000 |
| Of | fice Operations | | | | | |
| 35 | Bank Service Charges | 5,000 | 5,087 | 102% | 5,000 | 5,000 |
| 36 | Office Supplies | 10,000 | 7,984 | 80% | 9,000 | 9,000 |
| 37 | Postage | 5,500 | 4,642 | 84% | 5,000 | 4,500 |
| 38 | Telephone & Internet Access | 10,500 | 13,992 | 133% | 13,000 | 13,500 |
| 39 | Equipment Rental & Repair | 21,000 | 16,441 | 78% | 17,000 | 17,000 |
| 40 | Meals & Hospitality (Office) | 5,000 | 3,037 | 61% | 3,000 | 3,000 |
| 41 | Insurance | 5,000 | 2,508 | 50% | 3,000 | 3,000 |
| 42 | Legal Services | 5,000 | 0 | 0% | 2,000 | 2,000 |
| 43 | Accounting & Auditing Fees | 46,000 | 46,765 | 102% | 46,000 | 48,000 |
| Tot | tal Office Operations | 113,000 | 100,456 | 89% | 103,000 | 105,000 |
| Bu | ilding Expenses | | | | | |
| 44 | Building Maintenance | 20,000 | 21,638 | 108% | 20,000 | 20,000 |
| 45 | Building Improvements | 5,000 | 5,000 | 100% | 5,000 | 5,000 |
| 46 | Building Insurance | 7,000 | 6,442 | 92% | 7,000 | 7,000 |
| 47 | Janitorial Expenses | 9,000 | 8,400 | 93% | 9,000 | 9,000 |
| 48 | Utilities | 12,000 | 7,885 | 66% | 7,500 | 8,000 |
| 49 | Building Taxes | 3,100 | 3,059 | 99% | 3,000 | 5,000 |
| 50 | Mortgage Interest Expenses | 17,500 | 14,748 | 84% | 15,000 | 13,500 |
| Tot | tal Building Expenses | 73,600 | 67,172 | 91% | 66,500 | 67,500 |

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| | EXPENSES | Mission & Ministry Plan 2018-2019 REVISED | 2018-2019 ACTUAL | 2018-2019 PERCENT | Mission & Ministry Plan 2019-2020 REVISED | Mission & Ministry Plan 2020-2021 PROPOSED |
|--|-------------------------------------|--|---------------------|----------------------|--|---|
| Sy | nod Staff | | • | | • | |
| 51 | Bishop & Assistant Salaries | 285,000 | 285,565 | 100% | 285,000 | 292,000 |
| 52 | Supplemental & Support Salaries | 192,000 | 191,906 | 100% | 192,000 | 197,000 |
| 53 | Portico Benefits | 187,000 | 187,007 | 100% | 193,000 | 208,000 |
| 54 | Payroll Taxes & Expenses | 17,000 | 16,030 | 94% | 16,000 | 17,000 |
| То | tal Synod Staff | 681,000 | 680,508 | 100% | 686,000 | 714,000 |
| Sta | aff Expenses | | | | | |
| 55 | Automobile Expenses | 24,000 | 16,275 | 68% | 16,000 | 18,000 |
| 56 | Auto Loan Interest | 1,500 | 633 | 42% | 500 | 300 |
| 57 | Automobile Depreciation/Replacement | 21,000 | 22,217 | 106% | 22,000 | 25,000 |
| 58 | Continuing Education | 5,000 | 5,000 | 100% | 5,000 | 5,000 |
| 59 | Travel | 26,000 | 23,057 | 89% | 22,500 | 25,000 |
| 60 | Professional Expenses | 1,000 | 816 | 82% | 1,000 | 1,000 |
| 7 | Total Staff Expenses | 78,500 | 67,998 | 87% | 67,000 | 74,300 |
| TOTAL | MISSION & MINISTRY COORDINATION | 964,500 | 935,928 | 97% | 939,500 | 979,800 |
| TOTAL EXPENSES | | 1,855,000 | 1,741,636 | 94% | 1,791,000 | 1,850,800 |
| NET GENERAL FUND INCOME/(LOSS) BEFORE DEPRECIATION/UNBUDGETED | | (29,500) | (60,286) | | 0 | 0 |